

Combined Degree Program (B.A./B.S.)

Articulation Agreement

This Agreement is made as of the 25th day of January, 2011, by and between THE TRUSTEES OF COLUMBIA UNIVERSITY IN THE CITY OF NEW YORK ("Columbia"), on behalf of its Fu Foundation School of Engineering and Applied Science ("SEAS") and Dillard University.

WITNESSETH:

WHEREAS, Columbia and Dillard University desire to establish a combined degree program leading to the Bachelor of Arts (B.A.) or Bachelor of Science (B.S.) Degree from Dillard University and the Bachelor of Science Degree from Columbia (the "Program");

NOW, THEREFORE, the parties hereto agree as follows:

1. Each student enrolled in the Program will be required to first attend Dillard University for approximately three (3) years, completing the equivalent of three academic years, and then SEAS for at least two (2) years and completing the requirements for the student's intended major. After completing the academic requirements of both institutions (as set forth herein), the student shall be awarded a Bachelor of Arts or a Bachelor of Science degree from Dillard University and the Bachelor of Science Degree from Columbia University. Each student in the Program shall complete the requirements for the Bachelor of Science Degree at Columbia in one of the following undergraduate programs and concentrations, and majors as deemed appropriate by SEAS after the date of this agreement:

Applied Mathematics

Applied Physics

Biomedical Engineering

Chemical Engineering

Civil Engineering

Computer Engineering

Computer Science
 Earth and Environmental Engineering
 Electrical Engineering
 Engineering Mechanics
 Engineering and Management Systems
 Industrial Engineering
 Materials Science and Engineering
 Mechanical Engineering
 Operations Research

A. Each student enrolled in the program will pay tuition and fees directly to the home institution for the first three (3) years. Upon admission to the program the enrolled student will pay tuition and fees directly to Columbia for the remaining two (2) years of the program. Each institution is solely responsible for setting its own tuition and fee rates.

2. To guarantee admission, Dillard University students seeking admission into the Program at SEAS shall be required to have first satisfied the following requirements at Dillard University:

A. Applicant must be able to demonstrate that all pre-requisites and all course specific requirements have been met. To ensure successful completion of the pre-engineering and course specific requirements, refer to the Pre-Combined Plan Curriculum Guide at http://www.studentaffairs.columbia.edu/admissions/sites/admissions/files/webfm/combined_plan_pre_curriculum_guide.pdf, which explains in detail both the general requirements and those for specific majors. The incoming Program students should follow the Guide published at Columbia's site in the first year at Dillard University. However, the Guide is revised each year. Columbia University cannot guarantee that students will be admitted to their intended major and students may have to select an alternative field of study.

B. A minimum of 3.30 cumulative Grade Point Average (GPA), as calculated by SEAS, is required. In addition, the minimum grade of each pre-engineering science and mathematics prerequisites must be B the first time the course was taken.

C. Each pre-requisite course must be taken at Dillard University or SEAS reserves the right to determine whether or not pre-requisites and course-specific requirements have been met. Any pre-requisite courses waived by the member institution by advanced placement, equivalency, or individual testing must be clearly noted as such in the materials accompanying the application. Students using AP, IB or other like credits to fulfill pre-engineering prerequisites must submit those exam results. The test results will then be evaluated on the same basis as for Columbia students.

D. All applicants are required to demonstrate English proficiency if the native language is something other than English. Please refer to the English proficiency policy on the website of Columbia University's Office of Undergraduate Admissions.

E. Students must have three positive letters of recommendation from Dillard University: one from the Dual-Degree Engineering Director (liaison), one from a science professor, and one from a mathematics professor. Both professors need to have taught the student in his/her sophomore year or later.

F. Applicants who do not meet the above criteria may apply, but admission is not guaranteed.

3. Dillard University must complete a curriculum guide equivalent to Columbia University's Pre-Combined Plan Curriculum Guide at

http://www.studentaffairs.columbia.edu/admissions/sites/admissions/files/webfm/combined_plan_pre_curriculum_guide.pdf, and gain approval for that guide on an annual basis.

4. SEAS must be made aware of any relevant curricular changes in the pre-requisite courses at Dillard University within one month of change determination.
5. Dillard University students will be required to submit all application materials to the Undergraduate Admissions Office, Columbia University, by the application deadline set by Columbia Admissions every year. Admissions decisions shall be made solely by SEAS and shall be subject to all applicable Columbia rules and regulations.
6. The applicants must have been full-time students at Dillard University for at least two years before applying to Columbia. If a student has attended more than one school, submission of all transcripts will be required and a final GPA will be recalculated based on all grades at the discretion of SEAS. 4-2 students must have graduated from Dillard University within the past year to be considered for admission.
7. Students will complete all major and distribution requirements of Dillard University before entering Columbia. They may seek an exception to this requirement by writing to Columbia University's Office of Undergraduate Admissions. The request must be accompanied by a letter of support from the Dual-Degree Engineering Director at the participating institution. Exceptions will be made at the sole discretion of SEAS.
8. The applicant must declare an engineering major at the time of application to Columbia. Change of major is not guaranteed after submission of application.
9. SEAS shall set policy annually pertaining to placement into and out of required courses.
10. Each student enrolled in the Program at SEAS will be required to complete a program of study comprising the standard number of credit hours required of juniors and seniors enrolled in such SEAS program.

11. Applicants are not eligible for additional semesters at Columbia and such applications for extension will not be considered.

12. Applicants must be in good standing at the member institution. Any student who has previously been placed on academic probation or disciplinary action may apply but will not qualify for *guaranteed* admission.

13. Applicants who have previously applied to the Program may apply again but will not qualify for *guaranteed* admission.

14. Any student enrolled in the Program at SEAS who shall not successfully complete the requirements for the Bachelor of Science Degree at Columbia shall in the sole discretion of Dillard University be permitted to return to Dillard University and given an opportunity to complete the requirements for the Dillard University degree.

15. Columbia reserves the right to change, without notice, student affairs policies including but not limited to housing and financial aid. Any changes to student policies will be communicated annually.

16. This Agreement may be terminated by either party upon one year's written notice to the other party; provided, however, that any Dillard University student already admitted to the Dillard University program or admitted to SEAS under the Program prior to the date of such notice of termination shall be allowed to complete the Program so long as such student has fulfilled the aforementioned requirements and is making measurable progress toward Program and degree completion.

17. This agreement shall be reviewed every five years, with either party reserving the right not to renew such agreement.

18. Any notice or other communication required or permitted to be given or made under this Agreement shall be sufficient if in writing and shall be considered given when mailed by certified mail, return receipt requested, to the parties at the following addresses:

If to Dillard University:
Provost
Dillard University
2601 Gentilly Boulevard
New Orleans, LA 70122

If to Columbia:
Dean
The Fu Foundation School of Engineering
and Applied Science, Columbia University
510 Mudd, MC 4714
500 W. 120 St.
New York, NY 10027

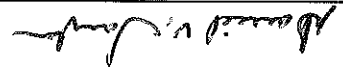
19. The failure of either party to enforce, at any time or for any period of time, any provision of this Agreement shall not be construed as a waiver of such provision. Any waiver of a breach hereunder shall be in writing and shall not be construed as to be a waiver of further breaches unless expressly stated. This Agreement may not be amended except by a writing signed by both parties.

20. Neither party to this Agreement will use the name, insignia, or symbols of the other, its faculties or departments, in any promotional materials, publicity, or other communications regarding this program, or disclose the terms of this Agreement to any third party, without the prior written consent of the other party.

21. There are no third-party beneficiaries to this Agreement. Without limitation, no student is an intended third-party beneficiary to this Agreement.

22. Nothing in this Agreement establishes a partnership, joint venture, or equivalent arrangement between the parties. Each entity will be solely responsible for claims arising from its own negligence or wrongful acts, for any obligations owed to third parties, and for the payment of all salaries, wages, taxes, insurance, and benefits in respect of its faculty and employees. This Agreement sets forth the entire agreement between the parties and supersedes all previous agreements, written or oral, regarding its subject matter. Dillard University and Columbia have executed this Agreement, each with the intent of being legally bound hereby, effective as of the date first written above.

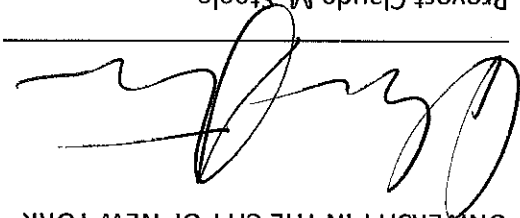
Dillard University



Provost David V. Taylor

THE TRUSTEES OF COLUMBIA

UNIVERSITY IN THE CITY OF NEW YORK



Provost Claude M. Steele

Columbia University